BILL PRICE DAVID JAFFE

AUTHORS OF THE BEST SERVICE IS NO SERVICE

YOUR CUSTOMER RULES!

DELIVERING THE Me2B

EXPERIENCES THAT

TODAY'S CUSTOMERS DEMAND

JB JOSSEY-BASS

More Praise for Your Customer Rules!

"As Price and Jaffe cover so well in *Your Customer Rules!*, the concept of 'the customer is in charge' requires alignment throughout the entire organization, including support partners. They share many great stories that you can apply to make it easy for customers to work with you, positively surprise them, and address their other critical needs."

-Bert Quintana, chairman and CEO, Sitel

"Price and Jaffe bring to light a much needed and modern view of service strategy in a world where customers have unprecedented power and employee engagement is more important than ever. In the Me2B world, service flaws become magnified, viral, and destructive. Leaders and organizations can't hide. *Your Customer Rules!* will enable the delivery of a service experience that customers demand and employees will embrace using new mediums, technologies, and strategies."

-Scott Tweedy, vice president, customer service, T-Mobile

"Placing the guest at the center has always been Hyatt's focus, removing the roadblocks for our customers and for our associates. With *Your Customer Rules!*, Price and Jaffe capture seven critical customer needs to make this work. Their stories and frameworks will become the building blocks for other companies to sustain great customer experiences and increase customer loyalty."

—Sara Kearney, senior vice president, operations, Asia Pacific, Hyatt Hotel Corporation

"As Price and Jaffe so clearly describe in *Your Customer Rules!*, many businesses have forgotten who pays the bills. While the customer is not always right, the goal is to ensure that each customer is valued and provided with a great experience that makes them believe they are the central focus of the company. Price and Jaffe demonstrate the importance of the customer-centric focus with well-presented examples. They help provide ideas, tools, and measures that will help businesses of all sizes begin, sustain, and deliver on the benefits of a customer-centric focus."

"The Best Service Is No Service became a brilliant icon for leading and guiding the consumer customer experience community. In Your Customer Rules!, Price and Jaffe address the customer side of businesses, flipping the old B2B model with fresh insights from global customer experience leaders. Open at any place and you'll come away with solid ideas to improve how your company operates—a new icon in the making!"

—Gary Hagel, chief commercial officer, Vodacom South Africa

"Price and Jaffe continue to challenge business thinking on how to interact with customers. *Your Customer Rules!* is essential reading for the changes in business today."

—Jane S. Hemstritch, board member, Commonwealth Bank Australia, Santos, and Lend Lease

"Building on the success of *The Best Service Is No Service*, Price and Jaffe have come up with an equally challenging concept in *Your Customer Rules!*: why and how to reorient the entire company to recognize that the customer is (and always was) in charge. Using fun cartoons, good (and bad!) stories, and clearly laid-out steps, they give hope that the successful company types outlined in this book can create great customer experiences."

-Jardon Bouska, chief operations officer, SafeGuard

"The service industry needs to learn the clear guidance and inspiration in Price and Jaffe's new book, *Your Customer Rules!*, especially now in the era of mobility and integrated, interconnected platforms. The explosion of multichannel contacts and the change of customer behavior and expectations in this multi-contact channel, mobile, and social network world must be managed in totally different ways. The management of customer expectations will have a new meaning and importance for companies in the future. Service is what customers want to talk about, and they now choose their preferred channel and provide the requirements of their needs based on service."

—Vicky Giourga, senior vice president, customer service, Home Shopping Europe

YOUR CUSTOMER RULES!

Delivering the **Me2B**Experiences That
Today's Customers Demand

BILL PRICE DAVID JAFFE



Cover design by Wiley Cover image: © iStock.com/letty17

Copyright © 2015 by Bill Price. All rights reserved.

Published by Jossey-Bass

A Wiley Brand

One Montgomery Street, Suite 1200, San Francisco, CA 94104-4594 www.josseybass.com

No part of this publication may be reproduced, stored in a retrieval system, or transmitted in any form or by any means, electronic, mechanical, photocopying, recording, scanning, or otherwise, except as permitted under Section 107 or 108 of the 1976 United States Copyright Act, without either the prior written permission of the publisher, or authorization through payment of the appropriate per-copy fee to the Copyright Clearance Center, Inc., 222 Rosewood Drive, Danvers, MA 01923, 978-750-8400, fax 978-646-8600, or on the Web at www.copyright.com. Requests to the publisher for permission should be addressed to the Permissions Department, John Wiley & Sons, Inc., 111 River Street, Hoboken, NJ 07030, 201-748-6011, fax 201-748-6008, or online at www.wiley.com/go/permissions.

Limit of Liability/Disclaimer of Warranty: While the publisher and author have used their best efforts in preparing this book, they make no representations or warranties with respect to the accuracy or completeness of the contents of this book and specifically disclaim any implied warranties of merchantability or fitness for a particular purpose. No warranty may be created or extended by sales representatives or written sales materials. The advice and strategies contained herein may not be suitable for your situation. You should consult with a professional where appropriate. Neither the publisher nor author shall be liable for any loss of profit or any other commercial damages, including but not limited to special, incidental, consequential, or other damages. Readers should be aware that Internet Web sites offered as citations and/or sources for further information may have changed or disappeared between the time this was written and when it is read.

Jossey-Bass books and products are available through most bookstores. To contact Jossey-Bass directly call our Customer Care Department within the U.S. at 800-956-7739, outside the U.S. at 317-572-3986, or fax 317-572-4002.

Wiley publishes in a variety of print and electronic formats and by print-on-demand. Some material included with standard print versions of this book may not be included in e-books or in print-on-demand. If this book refers to media such as a CD or DVD that is not included in the version you purchased, you may download this material at http://booksupport.wiley.com. For more information about Wiley products, visit www.wiley.com.

Library of Congress Cataloging-in-Publication Data

Price, Bill, 1950-

Your customer rules! : delivering the Me2B experiences that today's customers demand / Bill Price, David Jaffe. — First edition.

1 online resource.

Includes bibliographical references and index.

Description based on print version record and CIP data provided by publisher; resource not viewed.

ISBN 978-1-118-95481-2 (pdf)—ISBN 978-1-118-95482-9 (epub)—ISBN 978-1-118-95477-5 (cloth)

 Customer relations. 2. Customer services. 3. Consumer satisfaction. I. Jaffe, David, 1963- II. Title. HF5415.5

658.8'12-dc23

2014032520

Printed in the United States of America
FIRST EDITION

HB Printing 10 9 8 7 6 5 4 3 2 1

To Erika and Rachel Rebecca and Patrick

Contents

Prej	face	ix
1	From B2C to Me2B	1
2	You Know Me, You Remember Me	13
3	You Give Me Choices	35
4	You Make It Easy for Me	57
5	You Value Me	83
6	You Trust Me	107
7	You Surprise Me with Stuff I Can't Imagine	131
8	You Help Me Be Better and Do More	153
9	What Drives Me2B Leaders	175
10	The Foundations of Me2B Success	195
	Epilogue: Don't Wait to Act	219
Not	tes	221
Glossary		225
Reco	ommended Reading	229
Ack	nowledgments	231
Abo	out the Authors	235
Ind	ex	237